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QUESTION: 1
The Project Integration Management knowledge area includes which of the following set of processes?

A. Develop Project Charter, Direct and Manage Project Execution, Perform Integrated Change Control
B. Define Project Scope, Create WBS, Close Project or Phase
C. Develop Project Charter, Develop Human Resource Plan, Estimate Costs
D. Identify Stakeholders, Plan Communications, Develop Project Management Plan

Answer: A

QUESTION: 2
What document should be reviewed by a project manager before finalizing the project closure?

A. Customer acceptance
B. Statement of work
C. Product report
D. User manual

Answer: A

QUESTION: 3
Which of the following is a tool and technique for activity duration estimating?

A. Parametric estimating
B. Monte Carlo analysis
C. Top-down estimating
D. Bottom-up estimating

Answer: A

Explanation:
An estimating technique that uses a statistical relationship between historical data and other variables (for example, square footage in construction, lines of code in software development) to calculate an estimate for activity parameters,

such as scope, cost, budget, and duration. This technique can produce higher levels of accuracy depending upon the sophistication and the underlying data built into the model. An example for the cost parameter is multiplying the planned quantity of work to be performed by the historical cost per unit to obtain the estimated cost.

QUESTION: 4

Which process involves identifying and documenting the logical relationships among schedule activities?

A. Schedule development
B. Activity sequencing
C. Create WBS
D. Applying leads and lags

Answer: B

QUESTION: 5

What type of planning is used where the work to be accomplished in the near term is planned in detail, while work in the future is planned at a higher level?

A. Finish-to-start planning
B. Rolling wave planning
C. Short term planning
D. Dependency determination

Answer: B

QUESTION: 6

When would resource leveling be applied to a schedule model?

A. Before constraints have been identified
B. Before it has been analyzed by the critical path method
C. After it has been analyzed by the critical path method
D. After critical activities have been removed from the critical path

Answer: C

QUESTION: 7
Which is the duration of the project?

A. 63
B. 65
C. 66
D. 70

Answer: D

QUESTION: 8
Which tool and technique is used to sequence activities?

A. Decomposition
B. Project management software
C. Applying lead and lags
D. Expert judgment

Answer: C

QUESTION: 9
What tool or technique of Estimate Activity Durations uses parameters such as duration, budget, size, weight, and complexity from a previous, similar project as the basis for estimating the same parameter or measure for a future project?

A. Bottom-up estimating
B. Analogous estimating
C. Parametric estimating
D. Three-point estimates

Answer: B

QUESTION: 10
Which schedule format usually shows both the project network logic and the project's critical path schedule activities with activity date information?

A. Schedule table
B. Schedule network diagram
C. Bar chart
D. Milestone chart

Answer: B

QUESTION: 11
Which is the total float for the activity G?

A. 0
B. 3
C. 5
D. 10

Answer: C

QUESTION: 12
Which of these are logical dependencies in a precedence diagram method?

A. End-to-end
B. Finish-to-end
C. Start-to-end
D. Start-to-start

Answer: D

QUESTION: 13
In the three-point estimating technique, if the most likely estimate for an activity to complete is 100 days, the optimistic estimate is 60 days, and the pessimistic estimate is 200 days, what is the expected duration in which the activity will be completed?

A. 90 days
B. 100 days

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