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QUESTION: 1

A project manager is in a projectized organization managing a particular project. A department manager has repeatedly requested a change to the scope of the project which was previously denied. The project is currently behind schedule. Which of the following would be the BEST way to deal with the managers repeated request?

A. Request the manager fill out a formal request for the change and file it with the project management office.
B. Have a team member meet with the manager so the project can stay on schedule.
C. Ask the project sponsor to respond to the department manager.
D. Implement the change as requested by the manager and inform the project sponsor.

Answer: C

QUESTION: 2

Which of the following is the purpose of a Pareto diagram?

A. To show the sequence in which work will be performed
B. To create the process that will complete the project
C. To determine the critical path
D. To direct team efforts to the areas that will have the most impact

Answer: D

QUESTION: 3.

Who has the MOST influence over project decisions?

A. Project team members
B. End users
C. Key stakeholders
D. Project manager

Answer: C

QUESTION: 4

Which of the following activities would happen LAST in procurement management?

A. Request seller responses
B. Perform contract administration
C. Perform vendor selection
D. Perform a make or buy analysis

Answer: B

QUESTION: 5
Design, launch, review and test are examples of which of the following work breakdown structure (WBS) schemes?

A. Functions
B. Organizational units
C. Product components
D. Geographical areas

Answer: A

QUESTION: 6
A project manager receives a request for a minor change to one of the deliverables. Which of the following documents would MOST likely be impacted?

A. Work Breakdown Structure (WBS)
B. Project charter
C. Communication plan
D. Quality plan

Answer: A

QUESTION: 7
Which of the following tools is the BEST to measure data organized in time sequence?

A. Run chart
B. Ishikawa diagram
C. Pareto chart
D. Histogram

Answer: A

QUESTION: 8
The communication plan for a project is a subset of which of the following documents?

A. Project charter
B. Risk management plan

C. Project schedule
D. Project plan

Answer: D

QUESTION: 9
A project manager is presented with a change request for an ongoing project. Which of the following would be the FIRST action?

A. Update the project plan to accommodate the changes.
B. Perform an impact analysis.
C. Organize a stakeholder meeting to review the changes.
D. Change the project scope to reflect the change request.

Answer: B

QUESTION: 10
Which of the following BEST describes the critical path of a project?

A. A modified version of a project schedule taking into account limited resources and external dependencies.
B. The length of time between the two most critical milestones of a project.
C. The shortest possible path through a project, represented by the sum of the duration of all scheduled activities, with zero float.
D. A PDM network diagram illustrating, in detail, all mandatory, discretionary and external dependencies for a given project.

Answer: C

QUESTION: 11
Which of the following would MOST likely be included in a project scope document?

A. WBS
B. Quality metrics
C. Risk responses
D. KPIs

Answer: D

QUESTION: 12

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