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QUESTION: 1
Which of the following are process groups in the project life cycle? (Select THREE).

A. Accepting
B. Mitigating
C. Avoiding
D. Initiating
E. Closing
F. Planning

Answer: D, E, F

QUESTION: 2
A project team is comfortable working as a group and has accepted all the project ground rules. They support each other to reach the project goals. Which of the following stages of team development is the project team demonstrating?

A. Storming
B. Performing
C. Conforming
D. Forming

Answer: B

QUESTION: 3
A project manager is informed that material expenditures will increase. Which of the following documents should be referenced to address this increase?

A. Work Breakdown Structure (WBS)
B. Cost management plan
C. Approved project charter
D. Project scope document

Answer: B

QUESTION: 4
The project charter is an output of which of the following project phases?

A. Initiation
B. Planning
C. Execution
D. Closing

Answer: A

QUESTION: 5
All of the following are considered part of the risk management plan EXCEPT the risk:

A. register.
B. matrix.
C. assessment.
D. baseline.

Answer: D

QUESTION: 6
Which of the following is true of fast tracking a schedule?

A. Project schedule critical path will change.
B. Project activities will be performed concurrently.
C. Project schedule is shortened by decreasing the project scope.
D. Project schedule lead times are increased.

Answer: B

QUESTION: 7
A project team member is uncertain how many activities are required to complete a task. Which of the following documents should be referenced?

A. Key Performance Indicators (KPIs)
B. Project charter
C. Work Breakdown Structure (WBS)
D. Statement of Work (SOW)

Answer: C

QUESTION: 8
Which of the following is the BEST communication option for team building?

A. Send an email transmission to introduce the project.
B. Send a completed project charter to introduce the project.
C. Leave a voicemail message to introduce the project.
D. Schedule a face-to-face meeting to introduce the project.

Answer: D

QUESTION: 9
Which of the following is created using the work breakdown structure (WBS) as an input?

A. Procurement management plan
B. Vendor selection criteria
C. Project scope statement
D. Project charter

Answer: A

QUESTION: 10
A cause and effect diagram can also be called:

A. a control chart.
B. a scatter diagram.
C. an Ishikawa diagram.
D. a Pareto Chart.

Answer: C

QUESTION: 11
In order to obtain the best pricing and product quality, a project manager should:

A. obtain an RFP from one vendor who can provide the products.
B. obtain an RFP from the vendor who provides the lowest priced products.
C. obtain responses from different vendors to compare the products.
D. use past vendors who have provided all project deliverables.

Answer: C

QUESTION: 12
A project manager has decided to increase the number of resources working on critical path activities. This is an example of:

A. rolling wave planning.
B. resource leveling.
C. fast tracking.
D. crashing.

Answer: D

QUESTION: 13
Which of the following may have a significant adverse impact upon the successful completion of an international project? (Select THREE).

A. Time zones
B. Travel costs
C. Co-location of resources
D. The project plan
E. Scheduled vacations
F. Language barriers

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