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QUESTION: 1
A project manager is completing a project schedule network diagram using dummy activities to show all logical relationships. Which of the following tools is the project manager using?

A. ADM
B. WBS
C. AON
D. PDM

Answer: A

QUESTION: 2
Which of the following would be the benefit of saving a project binder in a centralized location?

A. Provides an opportunity for another project manager to review the binder and make corrections.
B. Provides an opportunity for team members to review their contributions.
C. Provides other project managers the opportunity to review the project information.
D. Provides stakeholders the opportunity to modify the change request forms.

Answer: B

QUESTION: 3
A project is cancelled unexpectedly prior to completion. Which of the following would the project manager use to document the details of the project closure?

A. Histogram
B. Postmortem
C. SWOT analysis
D. Project scope statement

Answer: B

QUESTION: 4
Which of the following is the method for determining the critical path of a project?

A. Determine the BAC of a project and the AC at completion; calculate the difference.
B. Examine the project schedule and determine the two most critical milestones: then calculate the total time form the start of the first determined milestone to the end of the second.
C. Examine the project schedule and place all scheduled activities on one time-line, regardless as to whether they are being implemented in parallel. Then calculate the total time taken.
D. Examine the project schedule and calculate the total time taken for all scheduled activities, from commencement of the project to closure, with zero float.

Answer: D

QUESTION: 5
The formal process that must be performed at the end of the project to provide the final inspection of the product is called:

A. methodology verification.
B. scope verification.
C. change verification.
D. system verification.

Answer: B

QUESTION: 6
A key stakeholder has asked the project manager to complete the project a week earlier than expected. To accomplish this objective, the project manager will have to ask the project team to work overtime, which will increase the cost of the project. Which of the following should be the NEXT

A. Ask the key stakeholder for more funding for the project.
B. Ask the project team to work overtime to finish the project.
C. Obtain an approved change control document before changing the project schedule.
D. Agree to complete the project using the new schedule.

Answer: C

QUESTION: 7
Three of the team members are having a conflict with each other. Which of the following steps should the project manager take to minimize the conflict?

A. Resolve the conflict by terminating the team members.
B. Ignore the conflict and keep working on the project.
C. Encourage the team members to resolve the conflict.
D. Ask the project sponsor to resolve the conflict.

Answer: C

QUESTION: 8
In order to validate a project, which of the following is required to complete a stakeholder analysis?

A. Verify the project stakeholder needs, wants, and expectations are turned into requirements.
B. Verify the project stakeholders have been selected by the project manager to provide the best scope for the project.
C. Verify the project team members will be able to provide the expected stakeholder results.
D. Verify the project stakeholders needs are documented in the work breakdown structure (WBS)

Answer: D

QUESTION: 9
One of the team members assigned to a project is not performing well. The team member is new and is not experienced in the type of work involved with this project. Which of the following is the BEST response to this situation?

A. Ask other members to help.
B. Assign the team member to another project.
C. Talk to the team member to encourage better performance.
D. Arrange for training for the team member

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