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Section 1: Sec One (1 to 10)
Details:
Enterprise-wide Deployment

QUESTION: 1
SWOT is an acronym for:

A. strengths, weaknesses, opportunities, threats
B. statistics with out tables
C. sensory Weibull ordinal tools
D. success wields optimal teams
E. none of the above

Answer: A

QUESTION: 2
Perform a risk analysis to determine the expected profit or (loss) from a project which has four possible disjoint outcomes:
Outcome A shows a profit of $340,000 and has a probability of 0.25
Outcome B shows a profit of $120,000 and has a probability of 0.40
Outcome C shows a loss of $40,000 and has a probability of 0.10
Outcome D shows a profit of $100,000 and has a probability of 0.25

A. $130,000
B. $520,000
C. $154,000
D. ($168,000)
E. none of the above

Answer: C

QUESTION: 3
The leader in the quality movement who recommended that organizations "eliminate numerical quotas for the work force and numerical goals for management.":

A. Juran
B. Ishikawa
C. Crosby
D. Feigenbaum
E. Taguchi

F. none of the above

Answer: F

QUESTION: 4
The quality leader responsible for the term Total Quality Management (TQM):

A. Juran
B. Ishikawa
C. Crosby
D. Feigenbaum
E. Taguchi
F. none of the above

Answer: D

QUESTION: 5
The quality leader most associated with the concept of robustness:

A. Juran
B. Ishikawa
C. Crosby
D. Feigenbaum
E. Taguchi
F. none of the above

Answer: E

QUESTION: 6
The support for an important quality initiative was lacking in congress until Reagan's Secretary of Commerce was killed in a horse back riding accident in 1987. That initiative was:

A. assigning National Institute for Standards and Technology (NIST) quality oversight duties

B. "consensus of the House" proclamation for Deming's 14 points
C. changing National Bureau of Standards to NIST.
D. authorizing the American National Standards Institute (ANSI) to join with the International Standards Organization (ISO) to promulgate standards.
E. none of the above.

Answer: E

QUESTION: 7
A quality leader who did extensive work with Japanese industry is:

A. Juran
B. Ishikawa
C. Deming
D. Ohno
E. Taguchi
F. all of the above
G. none of the above

Answer: F

QUESTION: 8
In a series of linked processes and associated feedback loops the product or service flows _____ and the information flows _____.

A. rapidly, slower
B. downstream, upstream
C. evenly, digitally
D. sooner, later
E. to the customer, from the supplier
F. none of the above

Answer: B

QUESTION: 9

Causes in a cause and effect diagram often include management, measurement systems, mother nature and the four standard causes:

A. man, material, methods, machines
B. man, manufacturing, methods, material
C. marketing, methods, material, machines
D. man, material, millennium, machines
E. none of the above

Answer: A

QUESTION: 10
The word "champion" in the context of Six Sigma projects refers to:

A. the team that has had the most impact on the bottom line.
B. the person who has coordinated teams most effectively
C. the individual who has outpaced all others in six sigma knowledge
D. none of the above

Answer: D

Section 2: Sec Two (11 to 19)
Details:
Business Process Management

QUESTION: 11
George is an employee of Black, Inc. John is George's internal customer. Which statement is true?

A. John is employed by Black, Inc.
B. John is employed by another company that supplies material to Black, Inc.
C. John is employed by a company that purchases material from black, Inc.
D. John is employed by another company that has a fiduciary agreement with Black, Inc.
E. John is employed by another company as an internal auditor.

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