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70-498

Microsoft

*Delivering Continuous Value with Visual Studio 2012
Application Lifecycle Management*

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QUESTION: 1

You are the lead developer and architect of a development team that develops line of business (LOB) applications. You need to define an architectural design process for the LOB applications. Which three architectural goals and principles should you adopt? (Each correct answer presents a complete solution. Choose three.)

- A. Build to change, instead of building to last.
- B. Model to analyze and reduce risk.
- C. Consider the team velocity.
- D. Use models and visualizations as a communication and collaboration tool.
- E. Baseline the architecture to ensure consistency and minimize deviation.

Answer: A, D, E

QUESTION: 2

You are the product owner for a new application. You have the list of product backlog items (PBIs) with assigned business values for the first release of the application. You will be working with an established scrum master and development team. You know the team's capacity and the planned sprint duration. You need to plan the release schedule based on your existing backlog. Which three actions should you and the team perform? (Each correct answer presents part of the solution. Choose three.)

- A. Ask the development team to decompose the PBIs into individual tasks and estimate hours.
- B. Ask the development team to provide high level estimates to complete each PBI.
- C. Assign the PBIs to different sprints to define the release.
- D. Use the TFS 2012 task board features.
- E. Schedule the release using the Iteration Planning workbook.
- F. Order the product backlog by business value.

Answer: B, C, E

QUESTION: 3

You manage a development team that uses the Microsoft Visual Studio Scrum 2.0 process template. You establish a product backlog, allocate backlog items for a sprint, and define the tasks required to complete the sprint. You need to ensure that the agreed upon work is assigned to team members. Who should be responsible for assigning work to team members?

- A. Team members

- B. Product owner
- C. Scrum master
- D. Team lead

Answer: A

QUESTION: 4

Your development team uses the Microsoft Visual Studio Scrum 2.0 process template. You are the product owner. Your product backlog includes a number of items that appear to have equal priority. However, the items have differing business value, complexity, and risk. You need to order the backlog based on risk, complexity, and business value. What should you do?

- A. Work on items with the highest ratio of business value to effort first.
- B. Work on items that have the highest effort first.
- C. Work on items that have the lowest effort first.
- D. Assign a risk factor to each product backlog item and work on items with the highest risk factor first.
- E. Work on items that have the highest business value first.

Answer: A

QUESTION: 5

You are developing release plans for a new software development project. You need to document a flexibility matrix. Which three elements should you use? (Each correct answer presents part of the solution. Choose three.)

- A. schedule
- B. risk mitigation
- C. scope
- D. cost or resources
- E. decision-making authority
- F. solution architecture

Answer: A, D, F

QUESTION: 6

You are utilizing the Microsoft Solution Framework (MSF) for Agile Software Development 6.0 process template. You need to track progress for the current

sprint. Which three actions should you perform? (Each correct answer presents part of the solution. Choose three.)

- A. Review team capacity.
- B. From the Product Backlog view of the current sprint, review the By Work capacity bars for each contributor.
- C. Review the task board.
- D. Review the burndown chart.
- E. From the project portal, review the Iteration Backlog spreadsheet.

Answer: A, C, E

QUESTION: 7

You are part of a scrum team that is trying to identify user stories to complete in the next sprint. You and the team need to select user stories for the next sprint. What should you do?

- A. Have the product owner decide which user stories to complete within the sprint.
- B. Have the scrum master decide which user stories to complete within the sprint.
- C. Have the team decide which user stories to complete within the sprint.
- D. Order the user stories by their story points. Select the top stories based on the team's velocity.

Answer: C

QUESTION: 8

Your development team uses the Microsoft Visual Studio Scrum 2.0 process template. The team has identified items from the product backlog for the next sprint. You need to ensure that the team has adequate capacity to complete the next sprint. Which three actions should you perform? (Each correct answer presents part of the solution. Choose three.)

- A. Review the sprint Burndown chart.
- B. Have the team assign hour estimates to each sprint task.
- C. Review the sprint backlog.
- D. Assign story points to each item in the product backlog.
- E. Review the product backlog with forecast set to On to determine if the sprint can be completed based on the team's velocity.
- F. Set each team member's per day capacity.

Answer: A, E, F

QUESTION: 9

Your company network includes a Microsoft Visual Studio Team Foundation Server (TFS) 2012 server and Microsoft System Center 2012. Your company launches a new customer sales portal. It is critical that all issues identified as potential bugs get addressed in a timely manner. You need to ensure that incident response times are managed across support and development teams. What should you do?

- A. Use Service Manager.
- B. Create a new incident within System Center and assign it to a bug work item in TFS.
- C. Use SQL Server Reporting Services (SSRS) to query the Operations Manager Data Warehouse and create work items.
- D. Use Orchestrator.

Answer: A

QUESTION: 10

Your development team uses Microsoft Visual Studio Team Foundation Server (TFS) 2012 to develop and support an enterprise-wide web application. The system is too large to perform a manual smoke test. You need to ensure that the latest release to production has not broken anything. Which two actions should you perform? (Each correct answer presents part of the solution. Choose two.)

- A. Create a new build definition with your tests configured for the production URI(s). Run the tests and have TFS report success or failure.
- B. Create a new virtual machine in Microsoft Test Manager (MTM) that mirrors your production environment. Create a new build that runs your test projects and have TFS report success or failure.
- C. Create a series of CodedUI Tests in Microsoft Visual Studio.
- D. Create a complete set of unit test projects within Microsoft Visual Studio 2012.

Answer: A, D

QUESTION: 11

Your company's help desk support team comprises a single individual using an Excel spreadsheet to track tickets. You want to improve the flow of information between the help desk and your development team. You need to ensure that the lead developer receives updates only when new software defects are reported by



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